

Rodmersham School

Managing and Motivating Behaviour Policy

SEPTEMBER 2023

Our Policy Statement:

At Rodmersham we are committed to creating an environment where high expectations of behaviour are expected and are at the heart of productive learning. The staff have collaborated on this policy as we believe the consistency in our approaches to dealing with and supporting behaviour will be the measure of its success. We want children to accept responsibility for their behaviour and to take accountability when things go wrong.

Our Aims:

- To provide a safe, comfortable and caring environment which maximises learning
- To ensure that all learners are treated fairly and are shown respect at all times
- To celebrate behaviour that is positive and make conscious decisions not to give as much attention to negative behaviours
- To support learners in being accountable for and controlling their behaviours and to be responsible for consequences of them.
- To embed restorative approaches to dealing with behaviour

All Adults will:

- Meet and greet at the door (dependent on rota).
- Model positive behaviours and build relationships.
- **Plan** lessons that engage, challenge and meet the needs of all learners.
- Be **calm** and give 'take up time' (time for the child to implement the change in behaviour) when going through the steps. Prevention rather than sanctions.
- **Follow up** every time, retain ownership and engage in reflective dialogue with learners.
- Never ignore or walk past learners who are behaving badly.
- **Deliberately** and **persistently** catch children doing the right thing and **praise** them in front of others
- Know their classes well and develop **positive** relationships with all children
- Relentlessly work to build mutual respect
- Remain **calm** and keep their emotion for when it is most appreciated by children
- Demonstrate **unconditional** care and compassion

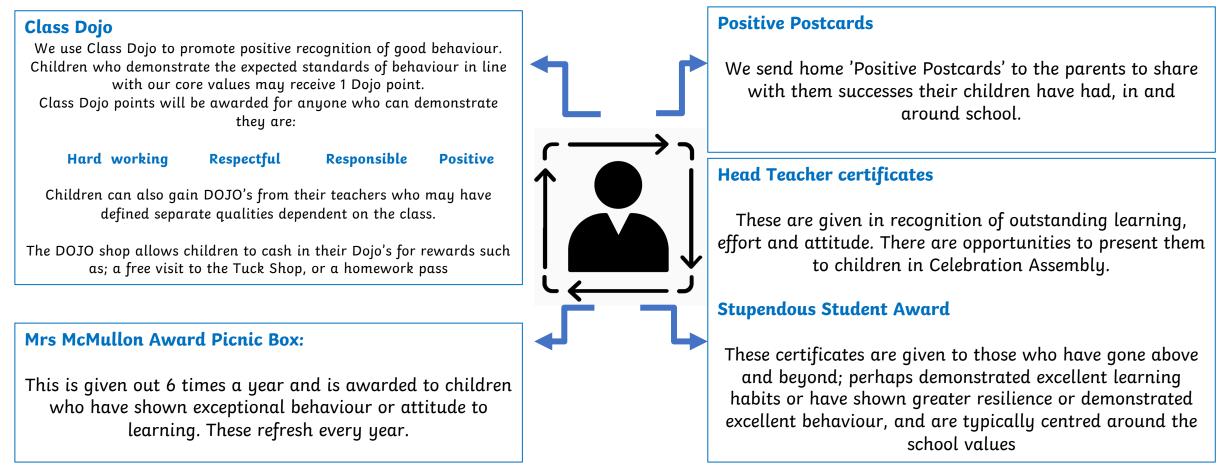
Children will:

- Have a 'fresh start' every lesson, every morning and every afternoon
- Feel able to learn and feel confidently
- Their teachers are consistent and fair
- Experience adults sense of humour and enjoy appropriate banter with them



Motivating Behaviour:

Positive behaviour management is the responsibility of all staff and the wider school community. It is a co-operative venture: we work as part of a team. Mutual support, consistency and communication are an essential component of this teamwork. We believe the most effective way of achieving our aim is by recognising and encouraging achievement and effort by children either for learning or attitude and behaviour.



Managing Behaviour:

Engagement with learning is always our primary aim at Rodmersham. For the vast majority of our learners, a gentle reminder is all that is needed. The key to understanding certain behaviours is to ask the question 'WHY are they behaving in this way?' There could be a number of different factors to understanding a child's choices in why they display certain behaviours which are influenced by a child's social, emotional, mental and cultural experiences. For some children, they may exhibit particular behaviours based on early childhood experiences and family circumstances. As a school we

recognise their behaviour is their way of communicating their emotions. When an incident has occurred it is agreed by all staff that a restorative approach will be applied using a consistent script. When a child is ready and able to reason staff use restorative questioning as a way to structure discussions, allow the child reflect, learn from their mistakes and rebuild relationships. It is very effective in enabling children to make better choices and become self-assured. The basic ethos of the restorative approach is to:

- Ensure that people have the chance to understand the harm they have done to others;
- Give people who have caused harm the chance to put things right.

Restorative Approach

Why is the restorative approach useful?

Staff, children and parents/carers who work restoratively report that this way of working leads to:

A more respectful climate;

A shift away from sanction-based responses that aim to 'manage' behaviour, toward a more relational approach;

- Better relationships amongst children and staff;
- People being more honest and willing to accept responsibility;
- People feeling more supported when things go wrong;
- A calmer, quieter and more productive learning environment.

How is the restorative approach carried out?

This learning framework can be used in a wide range of contexts:



A Restorative Conversation - A one way conversation, with one person listening and asking questions and the other talking; or a two-way conversation, with both people taking turns to get and answer superiors.

both people taking turns to ask and answer questions;

Corridor Conference - A small meeting when one impartial person - a facilitator - poses questions to two people who have had a difficulty, or where harm has been done, and who want to repair their relationship;

A Restorative Conference - A larger, facilitated meeting involving children, parents/carers, colleagues or others who have an important role to play;

A Restorative Circle - A facilitated circle involving part or all of a class and/or a staff team.

What are the key elements of restorative approaches?

Restorative Approaches are value-based and needs-led. They can be seen as part of a broader ethos or culture that identifies strong, mutually respectful relationships and a cohesive community as the foundations on which good teaching and learning can flourish. In such a community children are given a lot of responsibility for decision-making on issues that affect their lives, their learning and their experience of school.

Restorative Approaches build upon the basic principles and values of humanistic psychology:

- Genuineness honesty, openness, sincerity
- Positive regard for all individuals valuing the person for who they are
- Empathic understanding being able to understand another's experience
- Individual responsibility and shared accountability
- Self-actualisation the human capacity for positive growth
- Optimistic perspectives on personal development that people can learn and can change for the better.

Restorative scripts and useful sentences:

A restorative conversation:

- 1. What happened? (Listen carefully and dispassionately without interrupting or disagreeing. When the child has finished, present your account without judgement.)
- 2. What were you thinking at the time?
- 3. What have you thought since? (This question opens doors for a change of attitude or the wish to put actions right. They may need help teasing this out.)
- 4. How did this make people feel? (A chance to think about the impact of their behaviour on others who might have been worried by it.)
- 5. Who has been affected? (Often children will think that they are the only person affected. Encourage them to think about others – e.g. what about Mrs X who couldn't teach her lesson? What about X who hates loud noises?

What might mum say? What about X who wanted to play with you this break?)

- 6. How have they been affected?
- 7. What should we do to put things right? (Resist the urge to guide the conversation to an apology there may be other ways to put things right. A forced apology is worthless!)
- 8. How can we do things differently in the future?

It is not the severity of the consequence; it is the certainty that follow up will take place which is important.

30 second script

I noticed you are...

Remember the rule about...You know what is acceptable.

This is the (second/third) time I've had to speak to you and if you continue to choose to...you'll have to.....

Do you remember last week when you (state the positive behaviour) that is what I

need to see today.

Thank you for listening.

The 'certain' sentence

If you choose to (state desired behaviour) you can be certain I will catch you and give you praise and reward. If you choose to (state the poor choice) you can

be certain you will receive a consequence. I will leave you to make your decision.

Restorative Approach

Assertive sentences

You need to... I I need to see you... T I expect... It I know you will... I Thank you for... I heard what you said, now you must... We will...

Other useful sentences:

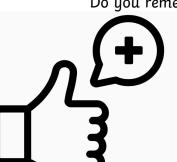
I understand you are (state the feeling). I need you to come with me so we can make this better.

I am here for you. I am listening to you.

This is not who you are.

It's not like you to

I'm going to give you some time to think.



When a child is not responding

Sometimes a child may find it difficult to respond to such questions as they may require additional time to regulate and relate. In this instance it may be appropriate to use on or more of the following:

- 'It is okay to feel...Sometimes I feel...However it is not okay to...'
- 'I am wondering if you feel ...(emotion)'
- 'How angry were you on a scale of 1-10?'
- Offer a postponement. 'I can see that you aren't quite ready to talk. Do you need a few minutes? Would you like to meet later?'

Self Regulation Support

For children who are consistently demonstrating challenging behaviours a self regulation intervention may be. used such as Zones of Regulation. This may act as a communication tool between school and home, although DOJO is typically used to communicate.

Exclusion

Repeated application of final consequences as above may result in the possibility of exclusion. If exclusion is under consideration, the school will follow the latest Kent and Department for Education Guidance on appropriate procedures. Exclusion will be considered appropriate where the Health and Safety of staff and/or pupils is seriously compromised.

Challenging behaviours

Occasionally incidents occur which are of a more serious nature. These may include:

- Violence
- Aggressive behaviour towards children and staff
- Direct and intentional verbal abuse
- Challenge to authority
- Bullying
- Racism
- Homophobia
- Leaving class/school without permission (these will depend on individual circumstances)
- Stealing
- Damage to property

The above list is not exhaustive

When a serious incident occurs the child will meet with the Head Teacher and/or SENCo to discuss their actions. A decision will then be made regarding the most appropriate consequence for the child. These consequences may include:

- Internal exclusions in another classroom or with the Head or/and SENCo
- External exclusion (fixed or permanent)



Physical Intervention:

Physical intervention **must never be used as a punishment**: It should only be used if there is an immediate danger to children, staff or school property. It must only be used if all other tactics have failed.

Before physically intervening, staff will:

- Remain calm and attempt to engender calm
- Tell the child to stop and explain to them what will happen if they do not
- Use a range of non-physical alternatives aimed at calming or defusing situations in order to prevent further escalation.
- •These might include:
 - Continuing to speak and listen to the child/children.
 - Employing an appropriate level of eye contact during any dialogue.
 - Diverting, distracting, cajoling or humouring the child where appropriate.
 - Reasoning with and offering appropriate choices to the child/children.

Whilst physically intervening, staff will:

- Use the minimum amount of force required to achieve the desired result.
- Tell the child that physical restraint will stop as soon as it is no longer necessary.
- Continue to use a range of non-physical alternatives aimed at calming or defusing situations in order to prevent further escalation, as above.
- Remove the rest of the class when a child persistently refuses to leave or offers any kind of resistance to being removed from a classroom. Communication with the child concerned can continue in isolation thus minimising the risk of injury

Ways in which staff may use reasonable force

• Whilst there is no legal definition of reasonable force, DFE Guidance July 2013 advises that 'The term 'reasonable force' covers the broad range of actions used by most teachers at some point during their career that involve a degree of physical contact with pupils.'

During a potentially dangerous situation staff may be required to:

- Physically step in between children
- Block a child's path
- Hold a child
- Lead a child by the hand or arm
- Guide a child away by placing a hand in the centre of the back
- In more extreme circumstances use more restrictive holds.

Staff are not permitted to act in a way that might cause injury, for example by:

- Holding a child round the neck, or by the collar, or in any other way that might restrict the child's ability to breathe.
- Slapping, punching, pushing, pulling or kicking a child.
- Twisting or forcing limbs against a joint.
- Tripping up a child
- Holding or pulling a child by the hair or ear
- Holding a child face down on the ground.
- The use of any degree of force is unlawful if the particular circumstances do not warrant the use of physical force. Physical force cannot be justified in a situation that could clearly be resolved without force, for example to prevent a child from committing a trivial offence.

Staff who are permitted to use reasonable force to control or restrain children

Section 550A of the Education Act 1996 permits adults who have lawful charge or control of children to use reasonable force to control or restrain them. These include:

- Teachers
- Learning mentors
- Assistant Educators
- Midday supervisors





Secondary behaviour

A child leaves the room slamming the door – the 2^{nd} behaviour is slamming the door the first is leaving – always address the first behaviour



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Walk away and back again,

When uncertain or in a heated moment, walk away for a short time and come back to discuss the matter.

88

Limit Separation

We will only place children in a separate environment if we have too. It de authoritises the teacher and can give fame to the child.

Focus on the outcome,

Not on the argument, don't dwell on what they did but what they can do better in the future



In addition...



Notice the unnoticed,

Your eyes are drawn to the loudest children , try to focus on the quiet ones.



Visual Clues

These will be used to identify to a child an inappropriate behaviour, we will not humiliate a child in public.



Emotional currency,

Offer kinds words, notice something new about them, make some for them. Invest and it will pay off.

Following the publication of OFSTEDs review of sexual abuse in schools from Summer 2021 and changes to Keeping Children Safe in Education school has considered the recommendations and has responded as follows:

Rodmersham will create a culture where sexual harassment and online sexual abuse are not tolerated, and where they identify issues and intervene early to better protect children and young people.

In order to do this, we will assume that sexual harassment and online sexual abuse are happening in our setting, even when there are no specific reports, and put in place a whole-school approach to address them. This should include:

We provide a carefully sequenced RSHE curriculum, based on the Department for Education's (DfE's) statutory guidance, that specifically includes sexual harassment and sexual violence, including online. This will include time for open discussion of topics that children and young people tell us they find particularly difficult, such as consent and the sending of 'nudes'.

We provide high-quality training for teachers delivering RSHE, through the National College and support of the PSHE Association

Staff are clear that we take a zero tolerance approach to any language or behaviour that could foster a culture of sexual harassment. Sexist and stereotypical comments are addressed immediately. Any incidents of sexual harassment or violence are passed on to our Safeguarding Lead and are logged on CPOMs. At Rodmersham, we take the approach that "It can happen in our school'.

The school receives whole school safeguarding training delivered every 12 months. New staff receive full training in their first half term and then fall in line with whole school updates

The school behaviour policy has been shared with the children as a child friendly leaflet . It states: This school does not tolerate peer-onpeer abuse. This could include cyberbullying, bullying or hurting another child physically or mentally, racist or homophobic abuse, making rude or sexual comments about another child, sharing rude photographs (sexting), upskirting or humiliating another child as a test to join a group. If peer-on-peer abuse is suspected, this will always be dealt with by senior staff.

This policy was ratified on:

January	February	March	April
May	June	July	August
September	October	November	December
2022	2023	2024	2025

This policy will be reviewed on:

January	February	March	April
May	June	July	August
September	October	November	December
2022	2023	2024	2025

Signed	Chair of Governors
Signed	Head Teacher